



London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

Decisions listed below that are Key Decisions will come into force and may then be implemented on the expiry of 5 clear working days after unless called-in by at least 5 non-executive members in writing and submitted to the Monitoring Officer.

Agenda Item No	Topic	Decision
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Part A – Items considered in public

1	APOLOGIES FOR ABSENCE	There were no apologies for absence.
2	URGENT BUSINESS	There was no urgent business.
4	NOTICE OF INTENTION TO CONDUCT BUSINESS IN PRIVATE, ANY REPRESENTATION RECEIVED AND THE RESPONSE TO ANY SUCH REPRESENTATIONS	No representations had been received.
5	DEPUTATIONS/PETITIONS/QUESTIONS	There were no deputation, petitions or questions.
6	UNRESTRICTED MINUTES OF THE PREVIOUS MEETING OF CABINET PROCUREMENT COMMITTEE HELD ON	RESOLVED: That the unrestricted minutes of the Cabinet Procurement & Insourcing Committee held on 7 November 2022 were agreed.
7	AHI S149 - STOP SMOKING SERVICE 1 YEAR EXTENSION: CONTRACT APPROVAL	RESOLVED To agree the 1 year extension of the City and Hackney Stop Smoking Service until the 30th of June 2024 at a maximum value of £924,271

London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

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		<p>REASONS FOR DECISION</p> <p>Option 4 has been recommended below on the basis that it will allow for a comprehensive service redesign to take place without disrupting the provision of the current service.</p> <p>The Public Health department has been heavily involved in the borough's Covid-19 response since March of 2020. Public Health's role in the response involved significant additional delivery, such as; creating and managing the City and Hackney Health Protection Board which met weekly to coordinate the response to the pandemic at a local level, developing a local outbreak control plan, coordinating the targeted management of local outbreaks, setting up Covid-19 testing sites, setting up and running a local contact tracing system, creating a new Covid-19 data dashboard and leading key programmes to support the local pandemic response (notably mobilising a Public Health Community Champions programme and a new VCS grants programme). These initiatives, among other aspects of the local pandemic response, have been predominantly delivered using existing staff resources.</p> <p>During the Covid-19 period, staff resources were utilised to prioritise the borough's pandemic response. The demand that the pandemic response put upon the Public Health team meant that the service essentially went into business continuity in March 2020. Consequently, many procurement related activities could not take place during this period.</p> <p>The disruption of the Covid-19 period caused a significant backlog in commissioning activities which is still being worked through. Additional staffing resources have been recruited to support this work and where it is safe to do so, some contracts for non-core services have been allowed to end. However, even with these measures in place it has still been necessary to prioritise and it is for this reason that a 1 year extension to the existing contract is recommended. This will allow sufficient time for the comprehensive re-procurement of this key Public Health service.</p>

London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

Agenda Item No	Topic	Decision
		<p>During the extension period, a wider review of the tobacco control strategy in Hackney will be completed. Resident and stakeholder engagement will be carried out in order to redesign a more responsive stop smoking service specification, informed by the latest evidence and best practice guidance. The one year extension will also allow sufficient time to ensure continuity of service whilst this comprehensive review and redesign process is completed. In particular, this will allow time for the insourcing of the service to be fully considered and detailed plans developed as appropriate.</p> <p>Public Health is satisfied with the current performance of the City and Hackney Stop Smoking Service and there is an excellent working relationship with the existing provider. The proposed extension will ensure that a high quality stop smoking offer remains available to City and Hackney residents whilst the procurement process is completed.</p> <p>With only a limited staff resource available, Public Health has taken a risk based approach to the services it prioritises for procurement. This service is currently delivered by a neighbouring NHS trust and it is unlikely that the proposed extension will be challenged. NHS providers are under considerable pressure and are prioritising the delivery of existing services. In addition, following the passing of the Health and Care Act 2022 providers are increasingly focusing on partnership working with local commissioners. Changes to the provider selection regime for health, including Public Health services, are anticipated but the timetable currently is to be confirmed.</p> <p>There is an ongoing business need for this service and the proposed extension will ensure that it can continue to be delivered on an appropriate legal basis. Substantial resources have gone into resolving the backlog of procurement activity that has built up but COVID-19 was a worldwide pandemic which prevented the Public Health service from delivering its planned procurement programme and this could not reasonably have been foreseen by commissioners.</p>
8	AHI S148 - YOUNG PEOPLE'S	RESOLVED:

London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

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	<p>CLINICAL HEALTH AND WELLBEING SERVICE (CHYPS PLUS) 1 YEAR EXTENSION: CONTRACT APPROVAL</p>	<p>To agree to extend the Young People's Clinical Health and Wellbeing Service contract for up to 1 year until 31 August 2024 at a maximum cost of £540,145.</p> <p>REASONS FOR DECISION</p> <p>As the lead department responsible for the local pandemic response, The Public Health service has been heavily involved in the borough's Covid-19 response since March of 2020. Public Health's role has included significant additional delivery, such as; creating and managing the City and Hackney Health Protection Board which met weekly to coordinate the response to the pandemic at a local level, developing the local outbreak control plan and coordinating the targeted management of local outbreaks, setting up Covid-19 testing sites, setting up and running a local contact tracing system, creating a new Covid-19 data dashboard and leading key programmes to support the local pandemic response (notably mobilising a Public Health Community Champions programme and a new VCS grants programme). The initiatives, among other aspects of the local pandemic response, have been predominantly delivered using existing staff resources.</p> <p>The demand that the pandemic response put upon the Public Health team meant that the service essentially went into business continuity in March 2020. Consequently, many day to day activities relating to commissioning and procurement were not able to take place.</p> <p>The disruption of the Covid-19 period caused a significant backlog in commissioning activities which is still being worked through. Additional staffing resources have been recruited to support this work and where it is safe to do so, some contracts for non-core services have been allowed to end. However, even with these measures in place it has still been necessary to prioritise e.g., as a higher value contract the procurement of the Health Visiting service has been prioritised over CHYPS Plus (the Health Visiting Business Case Report was agreed by CPIC in October 2022).</p>

London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

Agenda Item No	Topic	Decision
		<p>CHYPS Plus provides a vital service to at risk children and young people, including access to appropriate clinical interventions related to substance misuse, sexual health, and mental and physical wellbeing. This extension will ensure that there is an appropriate legal framework in place for these services to continue.</p> <p>The current strategy will be reviewed and resident and stakeholder engagement will be carried out in order to redesign a more responsive service specification, informed by the latest evidence and best practice guidance, for re-procurement next year. The one year extension will allow this review work to be undertaken and allow time for insourcing of all or part of the service to be fully considered and plans developed as appropriate. This will also enable the inclusion of the holistic specialist services for young people currently provided by CHYPS Plus to be considered as part of a broader integration project titled 'Super Youth Hub' (SYH). The SYH aims to bring together a range of preventative and treatment services for school age children and adolescents including services for; wellbeing and mental health support, sexual health, substance misuse, primary care and training and employment. The SYH will be a place-based service with an ambition to improve young people's autonomous and independent access to a range of services based on an assessment of need. Service planning will be informed through a community participatory research project led by young people. The services being considered for SYH are currently funded separately by departments in Hackney council, such as Hackney education and public health, and by health partners including primary care, the North East London Integrated Care Board and The City of London who are working together to redesign services based on the views and perspectives of young people and their specific needs.</p> <p>CHYPS Plus experienced a significant reduction in footfall to the Service during the Covid-19 'lockdown period' when the Service moved from a 'drop in' service at a variety of locations to an appointment-only service at one central hub. Since services reopened in July 2021, footfall to the hubs have not returned to pre-pandemic levels and the Service has been</p>

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Agenda Item No	Topic	Decision
		<p>underperforming on key performance indicators. Prior to the pandemic CHYPS Plus had also observed a drop in engaging new young people into the Service. The Service is making some immediate changes to the leadership of the Service including a change in governance from a 'stand alone service' to governance and oversight by the Clinical Leadership of the Homerton Healthcare NHS Trust Sexual Health Service. The proposed extension will enable time to work with the current Provider to improve performance and make adjustments to the outreach delivery model in the short term to improve access into the Service. This will also inform the SYH project in terms of increasing understanding of the service needs of young people in Hackney and The City post Pandemic.</p> <p>This service is currently delivered by a local NHS trust and it is unlikely that the proposed extension will be challenged. NHS providers are under considerable pressure and are prioritising the delivery of existing services. In addition, following the passing of the Health and Care Act 2022 providers are increasingly focusing on partnership working with local commissioners. Changes to the provider selection regime for health, including Public Health services, are anticipated but the timetable is currently to be confirmed.</p> <p>This procurement is part of a phased re-commissioning programme for all 0-19 year olds (up to 25 years where there is a statutory responsibility) that will deliver efficiencies and improved outcomes through integration. The initial contract period was two years with a further three additional years extension. During this period, work continues to identify future opportunities around integrating services as part of a comprehensive review and redesign process for a fully Integrated Children and Young People's Wellbeing service for 0-25 year olds in the City and Hackney.</p> <p>There is an ongoing business need for this service and the proposed extension will ensure that this can continue to be delivered on an appropriate legal basis. Substantial resources have gone into resolving the backlog of procurement activity that has built up but COVID-19 was a worldwide pandemic which prevented the Public Health service from delivering its planned</p>

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		procurement programme and this could not reasonably have been foreseen by commissioners.
9	CHE S144 - COMMUNAL HEATING SYSTEMS: CONTRACT AWARD CONTRACT APPROVAL	<p>RESOLVED:</p> <p>To approved the Award of the contract for Communal Heating Systems to Bidder 1 in Appendix A (Exempt) for a term of 5 years with an option to extend the contract for up to a further 5 years at a maximum value of £20m.</p> <p>REASONS FOR DECISION:</p> <p>March 2019: Approval of the Housing Asset Management Strategy 2019-2027, by Cabinet on 25 March 2019. This provides an overarching framework for investment decision-making across the Council's homes and estates. It sets out the ambitions that Hackney has for the quality of its homes and the priorities that will be established to ensure that the limited available resources are directed at the greatest need.</p> <p>June 2019: Approval of the Business Case for Construction Contracts for Planned Capital Works to Hackney Council Housing, by Cabinet Procurement Committee (now Cabinet Procurement and Insourcing Committee) dated 11 June 2019. This provides the approach to be adopted to reprocure the planned capital works projects.</p>
10	FCR S127 - AWARD OF CONSTRUCTION CONTRACT FOR THE CONSTRUCTION OF PRIMARY CARE SURGERIES AT: LAND TO REAR OF 2-28 BELFAST ROAD, N16 THE PORTICO, 34 LINSKOTT	<p>RESOLVED:</p> <p>To note the report.</p>

London Borough of Hackney – Decisions taken by the Cabinet Procurement and Insourcing Committee on Monday 5 December 2022

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	ROAD, E5	
11	NH Q74 - DELEGATED REPORT OF THE GROUP DIRECTOR, CHIEF EXECUTIVE'S DIRECTORATE :AUTHORITY TO APPOINT THE MAIN CONTRACTOR FOR BUCKLAND STREET	RESOLVED: To note the report.
12	NH Q80 - DELEGATED REPORT OF THE GROUP DIRECTOR, CHIEF EXECUTIVE'S DIRECTORATE: AUTHORITY TO APPOINT THE MAIN CONTRACTOR FOR WIMBOURNE STREET	RESOLVED: To note the report.
13	PROCUREMENT OF A DESIGN AND BUILD CONTRACTOR FOR COLVILLE ESTATE PHASE 2C	RESOLVED: To note the report.
14	ANY OTHER UNRESTRICTED BUSINESS THE CHAIR CONSIDERS TO BE URGENT	There were no other unrestricted business the Chair considered to be urgent
15	EXCLUSION OF THE PUBLIC AND PRESS	Note from the Director of Legal, Democratic and Electoral Services. Item(s) 17, 18, 19, 20 and 21 allows for the consideration of exempt information in relation to items 9, 10, 11,12 and 13 respectively.